

Changing lives forever.

CRY Annual Report 2002 - 2003



*Annexure - I: Gujarat Relief
Income & Expenditure Account
For The Period Ending June 30, 2003*

EXPENDITURE	Rs. in Lakhs	INCOME	Rs. in Lakhs
Opening Balance b/f			303.93
Disbursals - FCRA		FCra:	
Gantar	10.40	CRY Inc.	0.00
Centre for Social Knowledge & Action Marag	-	Individual donors	0.00
Gram Swaraj Sangh	40.03	Local:	
Disbursals - Local		Individual donors	0.00
Shaishav	(5.67)		
Marag	9.80		
Gram Swaraj Sangh	38.71		
Gantar	47.94		
Total	141.21		
Expenses - FCRA			
Travelling	0.45		
Computer			-
Professional Fees		-	
Personnel Costs		-	
Others			-
Total	0.45		
Expenses - LOCAL			
Travelling	4.24		
Computer	0.78		
Professional Fees	2.53		
Personnel Costs	2.66		
Others	1.46		
Total	11.67		
Total Expenses & Disbursals	153.33		
Closing Balance	150.60		
Total	303.93	Total	303.93

Dear Friend,

It is truly a pleasure to bring this Annual Report to you. It is the one time in the year when we get to share with you the real impact your support has made, both in the lives of children and their communities across India, and towards building a healthy, efficient and effective CRY.

It's difficult to quantify or even capture in words the impact of the changes that CRY has been through in this last year. For how does one effectively share the quiet confidence and renewed passion within CRY, post the completion of a particularly difficult organisational restructuring? Confidence that comes from knowing that in order to stay true to our mission for children we can and will transform ourselves, however painful the process, while keeping alive the spirit that built and continues to inspire CRY... confidence that comes from the unequivocal support of our partners and friends, who trusted us to make the right choices even if it meant a temporary cutback in financial support as in the case of our development partners... confidence that was reinforced when our own financial partners and donors actually increased their donations despite the adverse economic condition. Every step was possible because it was fuelled by the simple conviction that this change would transform the depth, breadth and width of our work with India's children.

Perhaps the most precious aspect of this year was that despite all the pressures and struggle the impact of our work with children grew both in coverage and depth. Simply put, more children went to formal schools, more children stayed in school this year and more children were rescued from labour to begin their childhood again. Their daily battle to just survive, grow and live a life with dignity has been inspiration enough for us.

As you read this report, I hope it will reinforce your faith in the sheer power of individual and collective action. For an organisation which started with one man and Rs. 50, as we enter our 25th year our dreams are built on experience and conviction, because we have seen the seemingly impossible made possible, we have known ordinary individuals who've brought about extraordinary change and we've seen children when given a sliver of hope, light up families and entire communities.

We go forward with a tremendous sense of responsibility and hope. The faith and trust reposed in us over these years makes it incumbent on us to ensure that we continue to uphold the highest standards of transparency and accountability. And our hope lies in knowing that together we can and will make a difference in the lives of all our children.



Pervin Varma
Chief Executive, CRY.

Trustees' Overview for 2002-03



After restructuring the organisation and its systems last year, this year CRY emerged leaner and more effective. Therefore we could focus on the core mission of ensuring rights for underprivileged children. The highlights of the year were the successes CRY had in attaining its fundamental objectives:

- Income increased faster than budgeted even though the general economic environment remained discouraging.

- Significant corporate partnerships have been established with firms such as ICICI Bank, Tata Salt, Cadence, Maruti Suzuki, Corporation Bank and others. While the CRY strength continues to lie in the thousands of middle class individuals who reach children through us, corporate relationships enable us to reduce costs and diversify income streams as well to be challenged by often difficult taskmasters.

- A new Donor Management System has been implemented enabling better servicing, resource planning and monitoring.

- The CRY website has been revamped and the related payment gateway has made a good beginning by receiving over Rs. 5 million in donations.

- CRY's emphasis on restoring rights to children continued. The year saw us improve the lives of over 92,000 children; CRY supported 171 projects across 2,347 villages/ slum communities. These, inter alia, have caused 100% enrolment in schools in a little over 1,000 villages and slums, made 437 such communities child labour free and reactivated nearly 500 schools.



- Volunteers have always been an important part of the "You" in CRY. Unfortunately in recent years we have not been able to offer volunteering opportunities to the many who demanded them. In 2003, we made a fresh start and hope the new programmes will result in fruitful action for children and satisfying personal involvement for committed individuals.

- After the turmoil of the last few years, CRY employees have seen a rejuvenation of effort for their and

development and motivation. Competencies required for CRY work have been identified and systems instituted for enhancing them in individuals and the organisation as a whole.

- CRY supporters are aware of the dispute with our licensee in the United States, now called HTG. Happily, a satisfactory settlement has been negotiated and a new not for profit corporation, CRY America Inc. has been registered. CRY America has applied for recognition by the US authorities and drawn up its plans. Shefali Sunderlal, long the head of CRY's Development Support will move to the USA to lead CRY America.

- As CRY nears the completion of a quarter century, the organisation has re-dedicated itself to greater effectiveness and efficiency in performance of its mission. We have articulated explicit goals for the next decade and will detail plans to achieve them.

Thank you for being with CRY over the years. We value working with you for India's children.

On behalf of the Board of Trustees.

Nandan Maluste

Nandan Maluste

Cry - Child Relief And You Status Report on Orissa Relief Fund as on 30.06.2003

S.No	Particulars	Rs. in Lakhs
INCOME :1999-2000		
1	Donations received during 1999-2000	21.93
	Donations received during 1999-2000	
2	Donations received during 1999-2000	11.19
	Donations received during 1999-2000	
3	Donations received during 1999-2000	30.00
4	Recd . from ICICI on dtd. 30.03.2001	20.06
TOTAL INCOME		83.18

"SUMMARY OF "ORF"		Rs. in Lakhs
Donation Received Other than ICICI		21.93
Donation Received from ICICI		61.25
TOTAL INCOME		83.18
Total Disbursals		81.44
Pending Disbursal		1.74

CRY - Child Relief And You
Divisionwise Salary Ratio
to Total Income

Directors' report
2002-03

PARTICULARS	2002-03	2001-02	2000-01	1999-00	1998-99	1997-98	1996-97
Total Income (Rs. in Lakhs)	2384	2136	2275	2275	1578	1327	1180
Salaries:-							
Resource Mobilisation	132	134	205	125	104	96	81
%	5.53%	6.28%	9.00%	5.50%	6.59%	7.23%	6.86%
DSU & Youthwing	120	114	119	67	66	57	47
%	5.05%	5.34%	5.25%	2.97%	4.18%	4.30%	3.98%
Establishment	26	26	10	81	66	42	48
%	1.07%	1.22%	0.46%	3.54%	4.18%	3.17%	4.07%
Total	278	274	335	273	236	195	176
%	11.65%	12.84%	14.70%	12.01%	14.96%	14.69%	14.92%

CRY underwent some remarkable changes in 2001-02 that we covered in our last annual report. We restructured the organisation, reduced our employee numbers, outsourced operations and streamlined processes. This year, 2002-03 was the year we started to reap the benefits of the changes in terms of both, operational efficiency and mission focus.

Key among these were:

- Better sustainability of income streams
- Enhanced reach
- Greater focus on capacity building with partners
- A more child rights centric approach,
- Investments in human resources and systems



Development Support

CRY disbursed Rs. 844 lakhs* to child development initiatives across India a decrease of 7% compared to the previous year. This disbursement enabled 2,347 communities across 13 Indian states to work towards addressing the root causes that denied their children their rights to survival, development, protection and participation. By mobilising these communities CRY and its 174 project partners were able to directly provide 92,549 more children

access to healthcare and education. 1053 of these communities today have 100% enrolment in education programmes. 437 villages are now completely child labour free and 494 government schools were reactivated in the fiscal year. These changes are clear indicators of the fact that when people are aware of their rights and start to believe in the possibility of change, progress is inevitable.

At a systemic level, the child rights framework was applied to all CRY projects. What this essentially means is that impact at the project level is now evaluated basis mutually agreed indicators across the four families of child rights - survival, development, protection and participation. These are further layered to reflect the levels at which actions are targeted i.e. direct action with children; community mobilisation; strengthening local self governance; networking and alliance building; and policy influencing. CRY and its partners now plan and monitor performance against these parameters ensuring holistic solutions to child rights issues in their areas and beyond.

CRY also spearheaded the movement for Quality Institutional Care and Alternatives for Children (QICAC). This initiative focuses on ensuring that children in government and NGO homes live in a protective, nurturing environment. However, the initiative looks at institutions as a last resort as

we believe that all children ideally should have the right to a secure family-like environment. The aim therefore, is to promote alternatives like adoption and foster care for children who are separated from their birth families. The initiative covered 6 states in the year, with active interface between CRY partners, other NGOs and the national and state governments.

Evolving a long term plan for earthquake rehabilitation work, CRY & its partners strengthened reach and focus in the most neglected, affected area. Children's activity centres called Balghars were initiated in 97 villages reaching out to 5083 children. Bacchpan Senas conducted recreational activities, enabling children to cope with the trauma of the earthquake and its aftermath, helping them regain self-confidence and Bal Adhikar Samitis were constituted. In consensus with the Panchayats these units worked towards resolving education, health, child trafficking and child labour issues in their region. The effort was to seek sustainable alternatives in the interest of their children and the community at large.

During the earthquake the campus of Gram Swaraj Sangh (GSS), a renowned Gandhian institution working on education and health, was devastated. CRY helped them re-establish the campus as planned.

Another initiative was to build a cadre of committed Child Rights activists across

Gujarat, with particular focus on disaster mitigation and children's rights to survival, development, protection and participation. The child rights resource centre, called Gijubhai Bal Academy is designed to evolve into a premier institution that will advocate and influence policies in favour of the marginalised children. For CRY and its partners, the efforts in Gujarat were especially noteworthy as it was a year of communal disharmony and our partners were constantly engaged in seeking justice for the victimised.

Resource Mobilisation

Total income generated in the financial year 2002-03 stands at Rs 2,384 lakhs a 12% increase over last year. With the spread of face-to-face marketing to all regions, CRY was able to increase its donor base by a tremendous 59% to 82,409 donors. The introduction of face-to-face marketing allowed CRY to reach many more people at a much lower cost, thereby fulfilling its core mission of enabling more people to change the situation of underprivileged Indian children. With 70% of its income emanating from individual donors in India, CRY today is a true peoples' movement allowing people of varied ages, occupations and backgrounds to participate.

Implementation of new software and outsourcing of routine operations helped CRY focus on directly interacting

with its donors to ensure a fruitful relationship.

Income from companies rose by 161% to Rs. 344 lakhs, 14% of total income. This was made possible through the acquisition of 146 new corporate partners across India and by strengthening relationships with existing partners.

Time and again, CRY has witnessed inspiring examples of companies that believe in and demonstrate corporate social responsibility even during adverse economic times:

A grant of Rs. 78 lakhs was sanctioned from ICICI for information technology needs that would enable the development of software that will in turn enhance productivity and effectiveness across all CRY functions.

The year witnessed the third consecutive 'CRY Cadence Corporate Cricket Challenge'. Cadence Design Systems also launched the 'Spirit of Stars & Strikes' programme where Cadence employees the world over select one local organisation to support, and Cadence matches the funds raised. This programme contributed a commendable Rs. 40.5 lakhs to CRY in 2002-03.

Tata Chemicals launched its Desh Ko Arpan programme on August 15, 2002. Under this programme 10 paise from

the sale of every pack of Tata Salt sold that month was contributed towards the education of children across six CRY projects. The total amount contributed by TATA Chemicals was Rs. 33.14 lakhs.

For the second year in succession, Corporation Bank contributed Rs. 5 for every savings bank account opened with it between August 12 and October 12, 2002. The amount raised through this unique partnership was Rs. 5.96 lakhs.

Flextronics Technologies adopted an entire project in Chennai for a sum of Rs. 5.73 lakhs.

CRY's inter-corporate quiz event FACT (Free A Child Today), conducted by Derek O'Brien went national for the first time thanks to the sponsorship from Maruti Suzuki and Digital Globalsoft.

Numerous other organisations made contributions in kind including Blue Dart, Levi's Strauss, Pantaloons, BPL Mobile, Pfizer Pharma, HDFC Bank, DSP Merrill Lynch, Javed Habib's hair styling school and Sharda Exports.

www.cry.org

On November 14, 2002 the CRY site was relaunched and met with astounding success. It recovered the cost of setting up the site in a remarkable 34 days. The site is now far more user friendly and allows people to easily access information about the

Annexure VII: Capacity Building of Project Partners (Rs. in Lakhs)

	For the period 1.07.2002 to 30.06.2003	For the period 1.07.2001 to 30.06.2002
Direct expenses:		
- travelling	33	26
- material support	2	1
- Personnel cost	80	74
Overheads of project support team	21	20
Establishment cost allocated:		
- personal cost	28	28
- Overheads	40	28
Total	203	177

Total No. of Initiatives Supported by CRY

	02-03	01-02
1. Implementing Organisations	114	138
2. Resource Organisation	13	16
3. Nodal agencies	2	2
4. Strategic Alliances	10	5
5. Fellows	32	40
6. Advocacy	0	0
Total Initiatives	171	204

**Annexure IV: Establishment Expenses
(Rs. in Lakhs)**

	For the period 1.07.2002 to 30.06.2003	For the period 1.07.2001 to 30.06.2002
Personnel Cost	26	26
Establishment Overheads	46	33
Audit Fees	1	1
Total	73	60

**Annexure V: Child Development Initiatives
(Rs. in Lakhs)**

	For the period 1.07.2002 to 30.06.2003	For the period 1.07.2001 to 30.06.2002
Projects	394	494
Fellows	18	23
Resource Organisations	55	72
Networks	42	6
Nodal Agencies	27	38
One time grants	43	23
Awareness events		
Training and development	19	11
Total	597	667

**Annexure VI: Awareness
(Rs. in Lakhs)**

	For the period 1.07.2002 to 30.06.2003	For the period 1.07.2001 to 30.06.2002
Direct expenses	27	27
Personnel cost	13	12
Awareness division overheads	4	21
Total	44	60

TOTAL NO OF INITIATIVES SUPPORTED BY CRY

	2002-2003	2001-2002
1. Implementing Organisations	114	138
2. Resource Organisation	13	16
3. Nodal Agencies	2	2
4. Strategic Alliances	10	5
5. Fellows	32	40
6. Advocacy	0	3
TOTAL INITIATIVES	171	204

situation of Indian children and the work that CRY does. The payment gateway has enabled people from all over the globe to contribute towards restoring rights to Indian children. From November 14 to June 30, 2003 the site raised Rs. 52 lakhs with virtually no marketing support. We see the component of income contributed by the web increasing steadily in the coming years. Besides enabling support from far-flung parts of the globe, the site helps reduce the costs of fund raising and permits more frequent contact with donors, volunteers and the public at large.



Youth and Volunteer Wing

CRY implemented several changes in its volunteer strategy to enable a larger number of people to contribute their skills or time towards changing children's lives. Volunteers can now be placed at CRY, with partners as well as at other NGOs across regions. The focus is on enabling people to contribute whatever skills they have to offer, be it helping CRY with office work, training, fund raising or working with children.

An example of such a volunteer is Gaurang Damani, a young businessman who started volunteering by helping CRY with a tele-calling exercise. As he got more involved he noticed that the drop out rate at BMC schools was very high. Soon, he managed to negotiate with municipal schools in Mumbai to start support classes for children. Today Gaurang and a group of his friends have a panel of trained teachers who conduct support classes for 100 students in Dharavi. They are also planning to start another centre in Sion.

The Youth Wing stepped up its efforts towards increasing the sensitivity of privileged youth and children to the situation of underprivileged Indian children. School programmes across 19 schools enabled us to reach 1,700 children who are now ambassadors of child rights and will be catalysts for change in their own environments. CRY also reached out to 11 colleges through festivals, presentations and seminars. Some of these colleges are to start CRY clubs for supporters of child rights in the near future.

If we are to truly build a society that is sensitive to the rights of our children we must inculcate the right values at an early age. These efforts are therefore first steps towards creating a culture that respects and works towards ensuring dignity and rights for all children irrespective of class, caste or gender.

Human Resources

CRY's HR department introduced a new competency centered strategy. The framework for this was developed over the year and will be launched in the organisation in July 2003.



A new grade and compensation structure was also implemented during the year post a thorough job and role analysis. We hope the move will help us fill key vacancies at senior levels and make it feasible for talented individuals to join and stay in CRY.

CRY America Inc.

Our U.S. licensee, CRY America Inc. was registered as an independent not-for-profit organisation in the USA in November 2002. They constituted their Board of Directors and a volunteer Executive Committee and created financial reporting systems that ensure the high degree of accountability and transparency that CRY itself is known for. Volunteers in 10 cities swung into action mounting events and fund-raising drives reaching out to fellow-Indians. Their dedication and commitment in the face of hectic schedules is a source of constant inspiration to all.

*1 lakh = 100,000

*The Right To A Home And
A Family...a Dream
For India's Most Invisible Children*

Thousands of children live in government and private institutions across India. The things we assume as given, a family and a secure environment, are things they can only



dream of. Even in comparison to children on the street, children who live in orphanages or children's homes are largely invisible, marginalised and forgotten. Most institutions are grossly understaffed and such staff as exist largely lacks training and motivation resulting in deplorable conditions. The children are most often prisoners, confined to the four walls of these homes and often subject to physical abuse. Sexual abuse of and among children is also commonplace. Over-regimented and deprived of the normal social interactions that are taken for granted by most children growing up in families, a child brought up in an institution finds herself unequipped to deal with the world when by the age of 18 to 20 years the law compels her to leave the institution. Many end up on the streets or worse.

As a response to this gross, but largely unnoticed, violation of child rights, CRY prime-moved the initiative for Quality Institutional Care and Alternatives for Children (QICAC) across six states

(Maharashtra, West Bengal, Orissa, Tamil nadu, Karnataka and Delhi) this year. The initiative is based on the principle that every child has the right to a family and a nurturing environment. Where this is not possible the child must be provided with good quality institutional care that gives her with proper care and a sense of security. And institutionalisation should be limited to as short a duration as possible.

The initiative's focus is therefore on defining and ensuring quality standards for institutions on the one hand while evolving innovative alternatives to institutional care on the other. The "alternatives" refer to family and community based options like foster care, adoption and counseling that are still not widely prevalent in India and need more debate to create understanding as well as relevant solutions. To start with, the initiative has concentrated on gathering people with extensive experience on this issue to evolve a clearly actionable agenda at both the national and the state levels.

During this year, resource organisations that could be tapped



for coordinating the initiative in the six state were identified. These range from organisations that work with government-run children's homes, those that do advocacy work or run programmes for street children to training organisations. The first level of planning was conducted with these organisations during the year.

Further, core groups that would drive this movement were developed at the national and state levels. These are heterogeneous groups comprising NGOs and individuals working on the issue, state governments, legal experts, schools of social work, media, donor agencies, adoptive parent associations etc. Their role was to define an agenda for the state and begin translating it into action. State level consultations were organised in all regions to introduce the initiative and to build perspective for key players across the state as well as to involve the government. These consultations provided a platform to raise awareness of the issue and an opportunity for people to join the initiative. The attempt was to create strong public opinion on the topic and to decide on focus areas for action. This was also an endeavour to influence the government to implement the Juvenile Justice Act 2000.

Other activities that were initiated over the course of the year to create momentum were:

CRY - Child Relief and You
Summary - Income & Expenditure Account

**Annexure II: Donation Mobilisation & Expenses
(Rs. in Lakhs)**

	For the period 1.07.2002 to 30.06.2003	For the period 1.07.2001 to 30.06.2002
INCOME (DONATIONS)		
India		
Corporates	344	132
Individuals	1458	907
Events & Others	23	44
Overseas		
International Cell	258	197
CRY Inc. (USA)	1	447
Total (1)	2083	1727
COST OF MOBILISING DONATIONS		
Direct Expenses:		
- Promotion Material & Mailing	482	244
- Personnel Cost	68	62
Overheads of Donation Mobilisation Team	31	33
Awareness Building Cost Allocated:		
- Commn & Youth wing Salary	11	10
- Direct Cost	56	32
- Overheads	4	17
Establishment Expenses Allocated:		
- Establishment Salary	25	25
- Establishment Overheads	35	25
Total (2)	711	447
Net Resources (1-2)	1372	1280

**Annexure III: Products Income & Expenses
(Rs. in Lakhs)**

	For the period 1.07.2002 to 30.06.2003	For the period 1.07.2001 to 30.06.2002
INCOME		
Sale of Products	184	357
Change in Stock of Finished Goods	-18	-42
Total (1)	165	315
COST OF MOBILISING INCOME		
Direct Cost:		
- Production & Distribution	172	329
- Personnel Cost	19	28
Overheads of Products Team	7	24
Awareness Building Cost Allocated:		
- Commn & Youth wing Salary	3	3
- Direct Cost	6	0
- Overheads	1	5
Establishment Expenses Allocated:		
- Establishment Salary	7	7
- Establishment Overheads	9	6
Total (2)	223	402
Net Resources (1-2)	-58	-87

CRY - Child Relief and You
Summary - Income &
Expenditure Account

	Annexure	For the period 1.07.2002 to 30.06.2003	For the period 1.07.2001 to 30.06.2002	Growth %
INCOME				
Donations	II	2083	1727	21%
Sale of Products	III	165	315	-47%
Interest & others		136	94	44%
Total		2384	2136	12%
COST OF MOBILISING INCOME				
Generating Donations	II	711	447	59%
Manufacturing & Marketing Products	III	223	402	-44%
Total		934	849	10%
NET RESOURCES				
Donations	II	1372	1280	7%
Sale of Products	III	-58	-87	-33%
Interest & Others		136	94	44%
Resources Available for Deployment & Expenses	A	1450	1287	13%
ESTABLISHMENT & OTHER EXPENSES				
Personnel	IV	26	26	-2%
General Administration	IV	46	33	40%
Depreciation		45	23	92%
Auditors Fees & Reimbursement	IV	1	1	19%
Total Establishment Expenses	B	118	83	42%
Net Resources Available for Deployment	A-B	1332	1204	11%
DEPLOYMENT OF FUNDS				
Child Development Initiatives	V	597	667	-10%
Awareness of Child Rights	VI	44	60	-26%
Capacity Building for Supported Initiatives	VII	203	177	15%
Total		844	904	-7%
Resources/deficit c/f to Balance Sheet		488	300	

Prior year figures have been regrouped where necessary.

The Right To A Home And A Family...a Dream
For India's Most Invisible Children

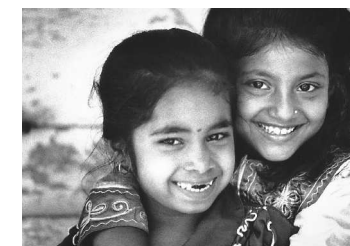
■ A national level Training for Trainers was organised in August 2002. The participants were oriented to the issue and the legal and psychosocial aspects connected to children in this situation. Information on related government policies was provided. The intention was that participants would in turn train others at the state level, including institution functionaries, and act as advocates for the issue.

■ It was decided to build model institutions to demonstrate that quality care is possible when one works simultaneously with the children, government officials, functionaries, care givers and other staff in these homes. This model building work was started in two government-run institutions in Delhi and Kolkata in partnership with the respective state governments.

■ The initiative also commenced development of a database of information on children in institutions across the six states since current data is limited and sketchy. Government budgetary allocations, infrastructure and resource planning is likely to be faulty in the absence of credible data.

■ Work was also undertaken on understanding and influencing the model rules of the Juvenile Justice Act, 2000 and all relevant state and national policies. Working relationships with the government at

the state and national level were established on the issue. In this year the Central Ministry as well as the governments of West Bengal, Delhi and Karnataka have been very supportive. All other state governments have also agreed to collaborate on the matter.



Looking ahead to the next year, CRY and its partners are committed to finding a way to ensure that children in institutions are able to enjoy their childhood. The initiative will be taken to more states. National and state level consultations will be held to share knowledge, build on strengths, decide direction and actions that lead to demonstrated quality standards in homes and also build acceptance for non-institutional options for children without families. The focus is on collectively finding ways to promote options like foster care and adoption so that the children can live in normal, healthy environments enjoying their childhood and looking forward to futures filled with promise. It is after all the responsibility of any society to ensure that children's basic right to protection is guaranteed. ensure that children's basic right to protection is guaranteed.

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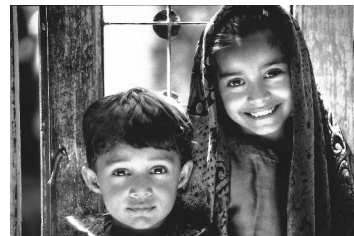
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CRY - Child Relief and You Summary Balance Sheet

As on 30th June 2003.
(Rs. in Lakhs)

	Annexure	As on 30.6.2003	As on 30.6.2002
SOURCES OF FUNDS			
Corpus		601	618
Earmarked funds			
- Gujarat Relief Fund	I	151	304
- Other Earmarked Funds		297	276
Resources C/f (Note 1 below)		942	469
Total		1991	1667
APPLICATION OF FUNDS			
Properties net of depreciation		56	62
Other fixed assets net of depreciation		54	38
Investments and deposits		1724	1448
Net current assets (Note 2 below)		92	68
Cash and bank balances		65	51
Total		1991	1667

(1) Represents resources net of surplus/(deficit) carried forward from the Income & Expenditure statement.

(2) Current assets - Rs. 171 Lakhs, Current liabilities - Rs. 79 Lakhs; Net current assets - Rs. 92 Lakhs

Prior year figures have been regrouped wherever necessary.
"Summarised from Accounts audited by M/s Lovelock & Lewes,
Chartered Accountants for even period.